



**Emmanuel  
de Ryckel**

**21 Rue du Château  
80260 Montigny sur l'Hallue  
(France)**

**115 avenue de la Chasse  
1040 Bruxelles**

**Mobile : 33 6 72 75 68 42**

**Email: [ederyckel@aol.com](mailto:ederyckel@aol.com)**

**SUPPLY CHAIN MANAGEMENT IN THE PHARMACEUTICAL INDUSTRY**

*from Strategy to Execution.*

*SAP implementation.*



## Focus. Together We Team.

### GENERAL AND PERSONAL DETAILS

- 53 years
- MBA Commercial Sciences & Finance (HEC Liege-1979) – APICS certified (CIRM)
- 25 Years experience in Supply Chain & Operations Management in Belgium, France, China, Brazil, and Ireland.
- 5 years experience in SAP implementation and improvement.

### Explored Business Segments and Served Companies

With 53 years, Emmanuel has developed a 25 years experience in Supply Chain and Operations Management, as Manager, Director, Consultant and Transition Manager in 5 different countries and in various kinds of Industries.

After a MBA in HEC Liege (1979) he started his career in the Petroleum (Esso) and in the Beverage Industry (Interbrew) where he developed a strong Customer Service Orientation in the Sales Department of these 2 major companies.

After 5 years, in 1984, he joined the Pharmaceutical Industry as Production and Procurement Planner in the Beecham factory in Belgium (*Heppignies*). In this Plant he also developed his Supply Chain and People Management background by taking the responsibility of Warehouse and Distribution for Europe.

In 1990 after the merger between SmithKline and Beecham, he has accepted the Job of Planning Manager for the 4 **SmithKline Beecham** Plants in France.

During his 6 years experience in this country, he successfully led:

- The Production Planning during a severe restructuring of SB Industrial Network, while maintaining an outstanding Customer Service.
- The first implementation, in less than 6 months, of an ERP in the SB Corporation
- The deployment of the World Class manufacturing and team Based Organization program (*Simply Better Way*) in the French industrial network.

In 1996 and 1997 he accepted 2 temporary missions, first in China then in Brazil, to lead locally the deployment of the Global Supply Chain standardization Program.

In 1998 he has decided to face a new challenge and moved in the Electronic Industry, as Operations Director of the **Honeywell** Plant in the North of France (Amiens). In this position he has experienced the management of a large group (130 people).

His major achievement with Honeywell was to succeed to bring down Working Capital to 1%. He has also developed a Wall to Wall Supply Chain network including Customers (OEM) and Contract Manufacturer.

In order to continue the enrichment of his experience in other kinds of Industries and cultures, Emmanuel has decided in 2000 to join a French Consulting group, Proconseil, as Senior Consultant in France and Brazil.

Within this company he has led various missions in Supply Chain and Lean Manufacturing in the Aircraft, Automotive, Food, and Steel Industry.

After 2 years, looking for more challenging assignments, Emmanuel started a career of Free Lance Transition Manager in the Pharmaceutical Industry, where he successfully fulfilled mid term or long term positions for key players in the Pharmaceutical Business (Glaxo SmithKline, Aventis Pasteur, UCB Pharma, Aventis Pharma, LFB (*Laboratoire Français des Biotechnologies*), Laboratoires Servier, Lonza, Schwartz Pharma).



## Focus. Together We Team.

His last 2 long term missions were performed within the **UCB group**.

Between 2005 and mid 2007, after having implemented in the Braine Site the main Supply Chain Processes (*Sales & Operations Planning, MPS, MRP, Scheduling, Master Data Management*), he led the SAP implementation project for the Supply Chain, before taking the direct management of the Planning team.

In 2008 Emmanuel has accepted a long term assignment in Ireland, in the Schwartz Pharma Plant, where he first took the role of Supply Chain Manager after a restructuring of the Department, before leading the SAP remodelling plan for the Planning and Distribution of Neupro, Fesoteridine and Nitrates.

### **Business Expertise**

Reading through the Resume of Emmanuel you will probably notice that Demand Management, Production and Capacity Planning are his basic roots, helping him to succeed in a lot of Strategic and more Operational missions in the Supply Chain area.

Furthermore are Organization restructuring, Change Models to implement and ERP (**SAP**) deployment.

As facilitator to solve business intelligence questions, was he many time successful. Emmanuel is analytical and able to assess situations and data, and from these communicate effective solutions.

### **Personality – Communication – ICT Skills**

Emmanuel is an achievement focused manager with demonstrated resilience to pressure and adaptability to changing client and work needs.

People who worked with him always comment and characterize him for his high level of drive and energy, his positive thinking and his sense of humor, particularly effective in the Management of People and Projects in changing environments.

### **Professional Aspirations**

As Transition Manager, Emmanuel is very flexible to accept challenges in more strategic positions as well as in purely operational functions.

Examples can be:

- SAP implementation or remodeling
  - *SCM (Material and Capacity Planning, Procurement,...)*
  - Sales and Distribution
  - Operations Management (*Shop Floor Scheduling, Process Orders,...*)
  - Master data (*Data Base maintenance, Packaging Instructions & Regulatory standards*)
- SAP training
- Temporary management of Supply Chain Teams

In case of vacancy in a senior Job within an ambitious Pharmaceutical Company, he would be very pleased to discuss a permanent assignment.

The areas in which he would apply are:

- Contract Manufacturing Operations
- Supply Chain



Focus. Together We Team.

---

**References**

Myriam Juckler, Michel Lurquin, Nosh Lentin, Laurent Boer

**Personal slogan**

**"If you don't know your Future, invent it!"**